

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2028
INCOME STATEMENT - GENERAL FUND
Scenario: 2018 to 2028 Budget

	Actuals	Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,375,000	5,440,443	5,621,923	5,735,754	5,851,861	5,970,291	6,091,089	6,214,303	6,339,984	6,468,178	6,598,935	6,732,307
User Charges & Fees	2,125,000	1,801,516	1,700,624	1,753,279	1,766,094	1,810,248	1,855,499	1,901,889	1,949,435	1,998,173	2,048,126	2,099,329
Interest & Investment Revenue	401,000	414,547	400,000	409,897	409,897	409,897	409,897	409,897	409,897	409,897	409,897	409,897
Other Revenues	855,000	883,101	686,025	684,128	664,847	669,044	673,333	677,710	682,180	686,742	691,398	696,150
Grants & Contributions provided for Operating Purposes	9,782,000	4,848,325	6,370,853	6,235,538	6,336,070	6,432,609	6,531,155	6,631,666	6,734,183	6,838,747	6,945,398	7,054,177
Grants & Contributions provided for Capital Purposes	948,000	1,651,056	6,267,090	1,365,409	1,064,393	214,000	234,000	234,000	284,000	289,000	234,000	229,000
Other Income:												
Net gains from the disposal of assets	104,000	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	19,590,000	15,130,488	21,138,015	16,275,505	16,184,662	15,597,589	15,886,473	16,160,965	16,491,179	16,782,237	17,019,254	17,312,360
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,174,000	3,112,711	3,425,448	3,511,358	3,580,229	3,650,475	3,722,128	3,795,215	3,869,765	3,945,808	4,023,370	4,102,484
Borrowing Costs	2,000	8,851	8,039	7,224	6,389	5,532	4,655	3,755	2,833	1,888	919	190
Materials & Contracts	3,237,000	7,412,767	6,083,687	6,082,365	6,073,478	6,207,484	6,265,944	6,402,601	6,426,317	6,579,278	6,583,846	6,748,147
Depreciation & Amortisation	3,567,000	4,128,217	4,102,870	4,108,870	4,177,407	4,199,037	4,205,219	4,211,463	4,217,769	4,288,489	4,310,740	4,317,237
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,538,000	1,365,285	1,273,514	1,273,105	1,367,686	1,323,767	1,349,862	1,376,481	1,403,628	1,431,322	1,459,571	1,488,384
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	15,518,000	16,027,831	14,893,558	14,982,922	15,205,189	15,386,295	15,547,808	15,789,515	15,920,312	16,246,785	16,378,446	16,656,442
Operating Result from Continuing Operations	4,072,000	(897,343)	6,244,457	1,292,583	979,473	211,294	338,665	371,450	570,867	535,452	640,808	655,918
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,072,000	(897,343)	6,244,457	1,292,583	979,473	211,294	338,665	371,450	570,867	535,452	640,808	655,918
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,124,000	(2,548,399)	(22,633)	(72,826)	(84,920)	(2,706)	104,665	137,450	286,867	246,452	406,808	426,918

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2028
INCOME STATEMENT - WATER FUND
Scenario: 2018 to 2028 Budget

	Actuals	Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	651,000	662,403	686,000	704,188	722,830	741,938	761,524	781,600	802,177	823,269	844,888	867,048
User Charges & Fees	1,097,000	1,110,300	1,224,800	1,255,421	1,286,807	1,318,977	1,351,951	1,385,751	1,420,395	1,455,906	1,492,304	1,529,612
Interest & Investment Revenue	246,000	245,200	216,540	220,937	225,445	230,065	234,800	239,654	244,629	249,728	254,956	260,577
Other Revenues	-	5,000	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	160,000	23,430	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825	22,825
Grants & Contributions provided for Capital Purposes	-	20,000	15,000	1,865,375	15,375	15,375	15,375	15,375	15,375	15,375	15,375	15,375
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,154,000	2,066,333	2,165,165	4,068,746	2,273,282	2,329,180	2,386,475	2,445,205	2,505,401	2,567,103	2,630,348	2,695,437
Expenses from Continuing Operations												
Employee Benefits & On-Costs	284,000	296,000	425,560	441,689	452,730	463,856	475,453	487,339	499,522	512,010	524,810	537,906
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	503,000	481,663	493,087	499,928	542,427	555,989	569,889	584,136	598,739	613,707	629,050	644,801
Depreciation & Amortisation	354,000	467,385	476,803	488,723	574,941	589,315	604,047	619,148	634,627	650,493	666,755	683,424
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	182,000	220,200	227,500	233,188	249,017	255,242	261,624	268,165	274,869	281,740	288,784	296,003
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,323,000	1,465,248	1,622,950	1,663,528	1,819,115	1,864,402	1,911,013	1,958,788	2,007,757	2,057,950	2,109,399	2,162,134
Operating Result from Continuing Operations	831,000	601,085	542,215	2,405,218	454,167	464,778	475,462	486,417	497,644	509,153	520,949	533,303
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	831,000	601,085	542,215	2,405,218	454,167	464,778	475,462	486,417	497,644	509,153	520,949	533,303
Net Operating Result before Grants and Contributions provided for Capital Purposes	831,000	581,085	527,215	539,843	438,792	449,403	460,087	471,042	482,269	493,778	505,574	517,928

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2028
INCOME STATEMENT - SEWER FUND
Scenario: 2018 to 2028 Budget

	Actuals	Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,003,000	1,019,171	1,123,000	1,238,500	1,366,050	1,401,127	1,436,340	1,473,192	1,510,966	1,549,684	1,589,370	1,630,048
User Charges & Fees	113,000	112,500	148,000	184,300	202,730	207,798	212,994	218,320	223,778	229,372	235,106	240,983
Interest & Investment Revenue	33,000	5,000	7,000	9,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Other Revenues	3,000	3,000	3,000	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100	3,100
Grants & Contributions provided for Operating Purposes	24,000	21,083	20,350	20,350	20,350	20,350	20,350	20,350	20,350	20,350	20,350	20,350
Grants & Contributions provided for Capital Purposes	-	5,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,176,000	1,165,754	1,316,350	1,470,250	1,618,230	1,658,375	1,698,784	1,740,962	1,784,194	1,828,506	1,873,926	1,920,481
Expenses from Continuing Operations												
Employee Benefits & On-Costs	263,000	260,000	285,811	297,251	303,465	309,811	316,289	322,905	329,659	336,555	343,598	350,506
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	608,000	437,800	379,412	381,265	388,610	396,093	403,719	411,491	419,410	427,482	435,707	444,371
Depreciation & Amortisation	342,000	286,246	300,000	306,000	312,120	318,362	324,729	331,223	337,847	344,604	351,496	358,526
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	12,000	83,000	94,000	95,880	97,797	99,753	101,747	103,782	105,858	107,975	110,135	112,338
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,225,000	1,067,046	1,059,223	1,080,396	1,101,992	1,124,019	1,146,484	1,169,401	1,192,774	1,216,616	1,240,936	1,265,741
Operating Result from Continuing Operations	(49,000)	98,708	257,127	389,854	516,238	534,356	552,300	571,561	591,420	611,890	632,990	654,740
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(49,000)	98,708	257,127	389,854	516,238	534,356	552,300	571,561	591,420	611,890	632,990	654,740
Net Operating Result before Grants and Contributions provided for Capital Purposes	(49,000)	93,708	242,127	374,854	501,238	519,356	537,300	556,561	576,420	596,890	617,990	639,740

Narrandera Shire Council
10 Year Financial Plan for the Years ending 30 June 2028
INCOME STATEMENT - CONSOLIDATED
Scenario: 2018 to 2028 Budget

	Actuals	Current Year	Projected Years									
	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,029,000	7,122,017	7,430,923	7,678,442	7,940,741	8,113,356	8,288,953	8,469,095	8,653,127	8,841,131	9,033,193	9,229,403
User Charges & Fees	3,335,000	3,024,316	3,073,424	3,193,000	3,255,631	3,337,023	3,420,444	3,505,960	3,593,608	3,683,451	3,775,536	3,869,924
Interest & Investment Revenue	680,000	655,897	615,501	632,610	639,954	645,430	651,042	656,796	662,694	668,737	674,934	681,284
Other Revenues	858,000	891,101	689,025	687,228	667,947	672,144	676,433	680,810	685,280	689,842	694,498	699,250
Grants & Contributions provided for Operating Purposes	9,966,000	4,892,838	6,414,028	6,278,713	6,379,245	6,475,784	6,574,330	6,674,841	6,777,358	6,881,922	6,988,573	7,097,352
Grants & Contributions provided for Capital Purposes	948,000	1,676,056	6,297,090	3,245,784	1,094,768	244,375	264,375	264,375	314,375	319,375	264,375	259,375
Other Income:												
Net gains from the disposal of assets	104,000	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500	91,500
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	22,920,000	18,353,725	24,611,491	21,807,277	20,069,786	19,579,612	19,967,077	20,343,377	20,777,942	21,175,958	21,522,609	21,928,088
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,721,000	3,668,711	4,136,819	4,250,298	4,336,424	4,424,142	4,513,870	4,605,459	4,698,946	4,794,373	4,891,778	4,990,896
Borrowing Costs	2,000	-	-	-	1	-	-	-	1	-	-	-
Materials & Contracts	4,348,000	8,332,230	6,956,186	6,963,558	7,004,515	7,159,566	7,239,552	7,398,228	7,444,466	7,620,467	7,648,603	7,837,319
Depreciation & Amortisation	4,263,000	4,881,848	4,879,673	4,903,593	5,064,468	5,106,714	5,133,995	5,161,834	5,190,243	5,283,586	5,328,991	5,359,187
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,732,000	1,668,485	1,595,014	1,602,173	1,714,500	1,678,762	1,713,233	1,748,428	1,784,355	1,821,037	1,858,490	1,896,725
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,066,000	18,551,274	17,567,692	17,719,622	18,119,908	18,369,184	18,600,650	18,913,949	19,118,011	19,519,463	19,727,862	20,084,127
Operating Result from Continuing Operations	4,854,000	(197,549)	7,043,799	4,087,655	1,949,878	1,210,428	1,366,427	1,429,428	1,659,931	1,656,495	1,794,747	1,843,961
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	4,854,000	(197,549)	7,043,799	4,087,655	1,949,878	1,210,428	1,366,427	1,429,428	1,659,931	1,656,495	1,794,747	1,843,961
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,906,000	(1,873,605)	746,709	841,871	855,110	966,053	1,102,052	1,165,053	1,345,556	1,337,120	1,530,372	1,584,586